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**UNITED STATES  
SECURITIES AND EXCHANGE COMMISSION**

Washington, D.C. 20549

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**FORM 6-K**

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**REPORT OF FOREIGN PRIVATE ISSUER  
PURSUANT TO RULE 13a-16 or 15d-16  
UNDER THE SECURITIES EXCHANGE ACT OF 1934**

**For the month of October, 2018**

**001-35878**  
(Commission  
File Number)

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**Intelsat S.A.**

(Translation of registrant's name into English)

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**4 rue Albert Borschette  
Luxembourg  
Grand-Duchy of Luxembourg  
L-1246**  
(Address of principal executive offices)

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Indicate by check mark whether the registrant files or will file annual reports under cover of Form 20-F or Form 40-F. Form 20-F  Form 40-F

Indicate by check mark if the registrant is submitting the Form 6-K in paper as permitted by Regulation S-T Rule 101(b)(1):

Indicate by check mark if the registrant is submitting the Form 6-K in paper as permitted by Regulation S-T Rule 101(b)(7):

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**SIGNATURE**

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned hereunto duly authorized.

INTELSAT S.A.

Date: October 30, 2018

By: /s/ Jacques Kerrest

Name: Jacques Kerrest

Title: Executive Vice President and Chief Financial Officer

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**EXHIBIT INDEX**

<u>Exhibit Number</u>	<u>Description</u>
99.1	Press Release, dated October 30, 2018, entitled “Intelsat Announces Third Quarter 2018 Results”
99.2	Quarterly Commentary by Stephen Spengler, Chief Executive Officer, and Jacques Kerrest, Executive Vice President and Chief Financial Officer, made available on Intelsat’s public website on October 30, 2018



**News Release**  
2018-52

**Contact**

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**Intelsat Announces Third Quarter 2018 Results**

- *Third quarter revenue of \$536.9 million; \$511.9 million excluding effects of revenue recognition rules (ASC 606)*
- *Third quarter net loss attributable to Intelsat S.A. of \$374.6 million after \$204.1 million primarily non-cash loss on early retirement of debt and \$107.9 million primarily non-cash provision for income taxes*
- *Third quarter Adjusted EBITDA of \$416.3 million or 78 percent of revenue; \$390.0 million or 76 percent of revenue excluding effects of ASC 606*
- *September 30, 2018 contracted backlog of \$8.4 billion, or \$7.3 billion excluding the effects of ASC 606*
- *2018 guidance maintained, with the exception of a reduction in our guidance for 2018 Capital Expenditures*

**Luxembourg, 30 October 2018**

Intelsat S.A. (NYSE: I), operator of the world's first Globalized Network and leader in integrated satellite communications, today announced financial results for the three months ended September 30, 2018.

Intelsat reported total revenue of \$536.9 million and net loss attributable to Intelsat S.A. of \$374.6 million for the three months ended September 30, 2018.

In the first quarter of 2018, we adopted the provisions of the Financial Accounting Standards Board Accounting Standards Codification Topic 606, Revenue from Contracts with Customers ("ASC 606"). As a result of the adoption of ASC 606, total revenue for the three months ended September 30, 2018 reflects \$25.1 million primarily related to the significant financing component identified in our customer contracts.

Total revenue excluding the effects of ASC 606 was \$511.9 million for the three months ended September 30, 2018.

**Intelsat S.A.**  
4 rue Albert Borschette, L-1246 Luxembourg [www.intelsat.com](http://www.intelsat.com) T +352 2784-1600  
R.C.S. Luxembourg B 162135

Intelsat reported EBITDA<sup>1</sup>, or earnings before net interest, gain on early extinguishment of debt, taxes and depreciation and amortization, of \$411.5 million and Adjusted EBITDA<sup>1</sup> of \$416.3 million, or 78 percent of revenue, for the three months ended September 30, 2018. Total Adjusted EBITDA excluding the effects of ASC 606 was \$390.0 million, or 76 percent of revenue, for the three months ended September 30, 2018. Free cash flow used in operations<sup>1</sup> was \$15.7 million.

Intelsat's Chief Executive Officer, Stephen Spengler, said, "During the third quarter, Intelsat made important progress on its operational and financial goals. Our stable financial results reflect a continuation of recent trends. Operationally, a major milestone was the successful launch of Horizons 3e, completing the global footprint of our high-throughput satellite fleet. The Intelsat Epic<sup>NG</sup> fleet powers new services in wireless network extensions, in-flight passenger broadband connectivity, broadband services for maritime fleets and high definition video from small aeronautical surveillance platforms. In the past weeks, we introduced the Intelsat FlexExec<sup>SM</sup> managed service for the business jet segment, complementing our previously announced government and maritime managed service platforms that leverage the Intelsat Epic<sup>NG</sup> network.

"Further, since July 1 we completed \$4.2 billion in capital markets transactions, achieving an improved maturity profile for our capital structure. This, combined with our operational progress, allows us to advance our business goals.

Spengler concluded, "The Comment Phase of the U.S. Federal Communications Commission C-band proceeding ended yesterday, a major milestone as we continue to advance our proposal. The formation of the C-Band Alliance, announced earlier this month, demonstrates that the continental U.S. C-band satellite operators are in full agreement on the technical and operational steps necessary to clear 200 MHz of spectrum over the course of the next 18 to 36 months. We will continue to advocate for our breakthrough, market-based approach that is the best path to protecting incumbents while repurposing spectrum that will accelerate 5G deployment and innovation in the U.S."

### ***Third Quarter 2018 Business Highlights***

Intelsat provides critical communications infrastructure to customers in the network services, media and government sectors. Our customers use our services for broadband connectivity to deliver fixed and mobile telecommunications, enterprise, video distribution and fixed and mobile government applications. For additional details regarding the performance of our customer sets, see our Quarterly Commentary.

#### **Network Services**

Network services revenue was \$199.0 million (or 37 percent of Intelsat's total revenue) for the three months ended September 30, 2018, a decrease of 6 percent compared to the three months ended September 30, 2017. There was an immaterial effect from ASC 606 on our network services revenue.

#### **Media**

Media revenue was \$233.1 million (or 44 percent of Intelsat's total revenue) for the three months ended September 30, 2018, a decrease of 2 percent compared to the three months ended September 30, 2017. Excluding the effects of ASC 606, media revenue was \$216.4 million for the three months ended September 30, 2018, a decrease of 9 percent compared to the three months ended September 30, 2017, a period which benefitted from \$13.5 million in revenue related to the partial termination of a contract.

## **Government**

Government revenue was \$98.4 million (or 18 percent of Intelsat's total revenue) for the three months ended September 30, 2018, an increase of 16 percent compared to the three months ended September 30, 2017. Excluding the effects of ASC 606, government revenue was \$90.1 million for the three months ended September 30, 2018, an increase of 7 percent compared to the three months ended September 30, 2017.

## **Average Fill Rate**

Intelsat's average fill rate on our approximately 1,825 36 MHz station-kept wide-beam transponders was 79 percent at September 30, 2018, compared to 80 percent as of June 30, 2018. In addition, at September 30, 2018 our fleet included approximately 1,150 36 MHz units of high-throughput Intelsat Epic<sup>NG</sup> capacity, stable as compared to June 30, 2018.

## **Satellite Launches**

Intelsat successfully launched two satellites on September 25, 2018. Intelsat 38, a satellite jointly built with Azerbaijan's commercial satellite operator, Azercosmos, will provide media and broadband services in Central and Eastern Europe, Africa, and Asia. The Horizons 3e satellite, Intelsat's joint venture satellite with Japan's leading satellite operator, SKY Perfect JSAT Corporation, completes the initial buildout of the Intelsat Epic<sup>NG</sup> global high-throughput network, providing service coverage in the Asia-Pacific region. Both satellites are expected to enter service in the first quarter of 2019.

## **Contracted Backlog**

At September 30, 2018, Intelsat's contracted backlog, representing expected future revenue under existing contracts with customers, was \$8.4 billion, including approximately \$1.1 billion attributable to ASC 606. Excluding the effects of ASC 606, contracted backlog was \$7.3 billion, as compared to \$7.5 billion at June 30, 2018.

## **Capital Markets Activities**

In August 2018, our subsidiary, Intelsat Connect Finance S.A. ("ICF"), completed an offering of \$1.25 billion aggregate principal amount of 9.5% Senior Notes due 2023, which are guaranteed by our subsidiaries, Intelsat Envision Holdings LLC ("Intelsat Envision") and Intelsat (Luxembourg) S.A. ("Intelsat Luxembourg"). ICF used the net proceeds from the offering to repurchase or redeem all \$731.9 million outstanding aggregate principal amount of ICF's 12.5% Senior Notes due 2022, to repurchase approximately \$448.9 million aggregate principal amount of our subsidiary, Intelsat Jackson Holdings S.A.'s ("Intelsat Jackson"), 7.25% Senior Notes due 2020 (the "2020 Jackson Notes") and \$30.0 million aggregate principal amount of other unsecured notes of Intelsat Jackson, and to pay related fees and expenses.

Also in August 2018, ICF and Intelsat Envision completed debt exchanges receiving new notes issued by Intelsat Luxembourg, that mature in August 2026 and have an interest rate of 13.5%, in exchange for \$1.58 billion aggregate principal amount of Intelsat Luxembourg's 7.75% Senior Notes due 2021 that were previously held by ICF and Intelsat Envision.

In September 2018, Intelsat Jackson completed an offering of \$2.25 billion aggregate principal amount of 8.5% Senior Notes due 2024 (the "2024 Jackson Senior Unsecured Notes"). The notes are guaranteed by certain subsidiary and parent entities of Intelsat Jackson. The net proceeds from the offering were used to repurchase through a tender offer and redeem all the \$1.75 billion aggregate principal amount outstanding of 2020 Jackson Notes, to repurchase and redeem approximately \$441.3 million aggregate principal amount of Intelsat Jackson's 7.5% Senior Notes due 2021 (the "2021 Jackson Notes") in September 2018 and October 2018, and to pay related fees and expenses.

In October 2018, Intelsat Jackson completed an add-on offering of \$700 million aggregate principal amount of its 2024 Jackson Senior Unsecured Notes. The net proceeds from the add-on offering, together with cash on hand, were used to repurchase and redeem all the remaining approximately \$708.7 million aggregate principal amount outstanding of 2021 Jackson Notes, and to pay related fees and expenses.

### **Internal Tax Reorganization**

In July 2018, we implemented a series of internal transactions and related steps that reorganized the ownership of certain of our assets among our subsidiaries in order to enhance our ability to efficiently transact business (the “2018 Reorganization”). These transactions are fully accounted for in the three months ended September 30, 2018, the cumulative effect of which are reflected in the \$107.9 million non-cash provision for income taxes.

### **C-band Proceeding at the U.S. Federal Communications Commission (“FCC”)**

On October 29, 2018, Intelsat submitted three comment filings in response to the Notice of Proposed Rule Making (NPRM) issued by the FCC, GN Docket No. 18-122. The filings detail our position with respect to FCC questions regarding proposals to repurpose certain C-band spectrum. For additional details regarding our October 29, 2018 FCC comment filings, see our Quarterly Commentary.

### ***Financial Results for the Three Months Ended September 30, 2018***

On-Network revenues generally include revenue from any services delivered via our satellite and ground network. Off-Network and Other Revenues generally include revenue from transponder services, mobile satellite services (“MSS”) and other satellite-based transmission services using capacity procured from other operators, often in frequencies not available on our network. Off-Network and Other revenues also include revenue from consulting and other services and sales of customer premises equipment.

**Total revenue** for the three months ended September 30, 2018 decreased by \$1.8 million as compared to the three months ended September 30, 2017. Excluding the impact of ASC 606 adjustments, total revenue for the three months ended September 30, 2018 decreased by \$26.9 million, or 5 percent, as compared to the three months ended September 30, 2017. By service type, our revenues increased or decreased due to the following:

**Total On-Network Revenues** decreased by \$6.1 million to \$490.5 million as compared to the three months ended September 30, 2017. Excluding the \$25.3 million attributable to ASC 606, total on-network revenues declined by \$31.4 million, or 6 percent, to \$465.1 million due to the following:

- **Transponder services** reported an aggregate increase of \$8.6 million, of which \$23.7 million is attributable to ASC 606 adjustments. Excluding the impact of ASC 606 adjustments, the resulting decrease of \$15.1 million is primarily due to an \$8.8 million net decrease in revenue from network services customers and a \$5.2 million decrease in revenue from media customers. The decrease in network services revenue was mainly related to declines for wide-beam wireless infrastructure and enterprise services due to non-renewals and service contractions, and fewer collections from cash-basis customers in the three months ended September 30, 2018 as compared to the prior year period. These declines were partially offset by increases for maritime and aeronautical mobility applications. The decrease in media revenue resulted primarily from \$3.1 million in non-renewals and volume reductions from certain customers in the North America region, as well as transfers of services to off-network capacity.

- **Managed services** revenue of \$97.6 million, which includes \$1.6 million attributable to ASC 606 adjustments related to the media business, reflects an aggregate decrease of \$14.3 million as compared to the three months ended September 30, 2017. Excluding the effects of ASC 606, managed services revenue declined by \$15.8 million, primarily due to a decrease of \$14.8 million in revenue from media customers which included \$13.5 million in advanced payments forfeited and fees related to a partial customer contract termination in the three months ended September 30, 2017 with no comparable amounts in the three months ended September 30, 2018, and a \$1.6 million decline in managed media occasional use services. Managed services for network services applications declined by \$1.4 million due to point-to-point trunking applications for customers in Europe and Africa which are switching to fiber alternatives. Managed network applications for government customers also decreased by \$1.2 million due to pricing reductions. These declines were partially offset by an increase of \$1.9 million in revenue from network services customers largely related to mobility applications.

**Total Off-Network and Other Revenues** reported an aggregate increase of \$4.2 million, or an increase of 10 percent, to \$46.4 million, as compared to the three months ended September 30, 2017. There were no significant adjustments attributable to ASC 606.

- **Transponder, MSS and other Off-Network services** reported an aggregate increase of \$4.1 million, due primarily to an increase in third-party managed services sold to government customers.
- **Satellite-related services** revenue was \$8.8 million, representing an aggregate increase of \$0.2 million.

For the three months ended September 30, 2018, changes in operating expenses, interest expense, net, and other significant income statement items are described below.

- **Direct costs of revenue (excluding depreciation and amortization)** increased by \$4.7 million, or 6 percent, to \$83.3 million for the three months ended September 30, 2018, as compared to the three months ended September 30, 2017. The increase was primarily due to higher costs of third-party capacity for off-network services related to government and media customers, and \$1.5 million in higher staff-related expenses.
- **Selling, general and administrative expenses** decreased by \$5.3 million, or 11 percent, to \$42.9 million for the three months ended September 30, 2018, as compared to the three months ended September 30, 2017. The decrease was mainly due to a decline of \$4.1 million in bad debt expense due to improved collections in the Africa and Middle East region, and a \$2.7 million decrease in staff-related expenses, primarily associated with lower share-based compensation, partially offset by an increase of \$2.1 million in professional fees related to the 2018 Reorganization.

**Depreciation and amortization expense** decreased by \$5.3 million, or 3 percent, to \$173.4 million, as compared to the three months ended September 30, 2017. The decrease was primarily related to a number of satellites becoming fully depreciated during the period, offset partially by new satellite and ground segment assets placed into service.

**Interest expense, net** consists of the interest expense we incur, together with gains and losses on interest rate cap contracts (which reflect the change in their fair value), offset by interest income earned and the amount of interest we capitalize related to assets under construction.

Interest expense, net increased by \$37.9 million, or 14 percent, to \$299.8 million for the three months ended September 30, 2018, as compared to the three months ended September 30, 2017. The increase in interest expense, net was principally due to an increase of \$28.9 million related to the significant financing component identified in customer contracts in accordance with ASC 606. In addition, interest expense, net increased by \$7.2 million, primarily driven by our new debt issuances and amendments to our senior secured credit facility with higher interest rates (partially offset by certain debt repurchases in 2017 and 2018), and an increase of \$7.6 million from lower capitalized interest primarily resulting from decreased levels of satellites and related assets under construction. The increases were also partially offset by a decrease of \$5.3 million corresponding to the increase in fair value of the interest rate cap contracts we entered into in 2017 and hold.

The non-cash portion of total interest expense, net was \$37.1 million for the three months ended September 30, 2018, due to the amortization of deferred financing fees, amortization and accretion of discounts and premiums, and interest expense related to the significant financing component identified in customer contracts in accordance with ASC 606, as well as the gain offset from the increase in the fair value of interest rate cap contracts we hold.

**Loss on early extinguishment of debt** was \$204.1 million for the three months ended September 30, 2018, as compared to a loss of \$4.6 million for the three months ended September 30, 2017. The loss of \$204.1 million consisted of the difference between the carrying value of debt repurchased and the total cash amount paid (including related fees and expenses), together with a write-off of unamortized debt discount or premium, if applicable, and unamortized debt issuance costs.

**Other income, net** was \$0.8 million for the three months ended September 30, 2018, as compared to other income, net of \$2.7 million for the three months ended September 30, 2017. The decrease of \$1.9 million was primarily related to a \$3.6 million increase in foreign currency loss largely related to our business conducted in Brazilian *reais*.

**Provision for income taxes** increased by \$109.1 million to \$107.9 million for the three months ended September 30, 2018, as compared to the three months ended September 30, 2017. The increase was principally due to additional tax for our U.S. subsidiaries as a result of the 2018 Reorganization that was implemented in the three months ended September 30, 2018.

Cash paid for income taxes, net of refunds, totaled \$13.7 million and \$11.4 million for the three months ended September 30, 2018 and 2017, respectively.

***Net Income (Loss), Net Income (Loss) per Diluted Common Share attributable to Intelsat S.A., EBITDA and Adjusted EBITDA***

**Net loss attributable to Intelsat S.A.** was \$374.6 million for the three months ended September 30, 2018, compared to net loss attributable to Intelsat S.A. of \$30.4 million for the same period in 2017.

**Net loss per diluted common share attributable to Intelsat S.A.** was \$2.74 for the three months ended September 30, 2018, compared to net loss per diluted common share of \$0.26 for the same period in 2017.

**EBITDA** was \$411.5 million for the three months ended September 30, 2018, compared to \$414.6 million for the same period in 2017.

**Adjusted EBITDA** was \$416.3 million for the three months ended September 30, 2018, or 78 percent of revenue, compared to \$420.5 million, or 78 percent of revenue, for the same period in 2017. Excluding the effects of ASC 606, Adjusted EBITDA declined by 7 percent to \$390.0 million, or 76 percent of revenue, in the third quarter of 2018 as compared to the same period in 2017. Please see the table below for further detail of the impacts on Adjusted EBITDA as a result of ASC 606.

#### ***Free Cash Flow From (Used In) Operations***

Net cash provided by operating activities was \$36.1 million for the three months ended September 30, 2018, and free cash flow used in operations was \$15.7 million for the same period. Free cash flow from (used in) operations is defined as net cash provided by (used in) operating activities, and other proceeds from satellites from investing activities, less payments for satellites and other property and equipment (including capitalized interest) from investing activities and other payments for satellites from financing activities. Payments for satellites and other property and equipment from investing activities during the three months ended September 30, 2018 was \$55.6 million.

#### ***Financial Outlook 2018***

- Intelsat reaffirmed its 2018 revenue and Adjusted EBITDA guidance issued on February 26, 2018.
- Intelsat updated capital expenditure guidance for 2018.
- Intelsat reaffirmed cash tax guidance for 2018 and beyond.

**Revenue:** Intelsat forecasts full-year 2018 revenue to be in a range of \$2.060 billion to \$2.110 billion.

**Adjusted EBITDA:** Intelsat forecasts Adjusted EBITDA performance for the full-year 2018 to be in a range of \$1.560 billion to \$1.605 billion.

**Capital Expenditures:** Intelsat today updates its capital expenditure expectation for 2018.

We expect the following capital expenditure ranges:

- 2018: \$235 million to \$255 million;
- 2019: \$325 million to \$400 million; and
- 2020: \$300 million to \$400 million.

The downward adjustment of our 2018 capital expenditure guidance, as compared to our previous guidance, reflects a delay in 2018 satellite manufacturing contract milestone achievements.

We are committed to our 2018 operating priority to incorporate new innovations in our fleet development program. The new initiatives are planned to allow us to achieve a lower cost-per-bit for our global fleet while also attaining lower overall capital intensity to support operations. Innovations will contribute to commercial flexibility and strong competitive positioning and include:

- driving development of commercially-scaled software-definable satellites;

- leveraging new manufacturing practices;
- use of mission extension vehicles; and
- increased use of reusable rocket launchers.

By the conclusion of the 2018-2020 period (the “Guidance Period”), the net number of transponder equivalents is expected to increase by a compound annual growth rate (“CAGR”) of approximately 5 percent, reflecting the net activity of satellites entering and leaving service during the Guidance Period. Capital expenditure incurrence is subject to the timing of achievement of contract, satellite manufacturing, launch and other milestones.

Our capital expenditure guidance includes capitalized interest, which is expected to average approximately \$40 million annually over the Guidance Period.

**Cash Taxes:** We expect cash taxes in 2018 to be approximately \$55 million to \$65 million. In periods for the foreseeable future, we expect cash taxes to range from \$30 million to \$40 million annually.

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<sup>1</sup> In this release, financial measures are presented both in accordance with U.S. GAAP and also on a non-U.S. GAAP basis. EBITDA, Adjusted EBITDA (or “AEBITDA”), free cash flow from (used in) operations and related margins included in this release are non-U.S. GAAP financial measures. Please see the consolidated financial information below for information reconciling non-U.S. GAAP financial measures to comparable U.S. GAAP financial measures.

## Q3 2018 Quarterly Commentary

Intelsat provides a detailed quarterly commentary on the Company's business trends and performance. Please visit [www.intelsat.com/investors](http://www.intelsat.com/investors) for management's commentary on the Company's progress against its operational priorities and financial outlook.

### Conference Call Information

Intelsat management will hold a public conference call at 8:30 a.m. ET on Tuesday, October 30, 2018 to discuss the Company's third quarter financial results for the period ended September 30, 2018. Access to the live conference call will also be available via the Internet at [www.intelsat.com/investors](http://www.intelsat.com/investors). To participate on the live call, participants should dial +1 844-834-1428 from North America, and +1 920-663-6274 from all other locations. The participant pass code is 1382749.

Participants will have access to a replay of the conference call through November 6, 2018. The replay number for North America is +1 855-859-2056, and for all other locations is +1 404-537-3406. The participant pass code for the replay is 1382749.

### About Intelsat

Intelsat S.A. (NYSE: I) operates the world's first Globalized Network, delivering high-quality, cost-effective video and broadband services anywhere in the world. Intelsat's Globalized Network combines the world's largest satellite backbone with terrestrial infrastructure, managed services and an open, interoperable architecture to enable customers to drive revenue and reach through a new generation of network services. Thousands of organizations serving billions of people worldwide rely on Intelsat to provide ubiquitous broadband connectivity, multi-format video broadcasting, secure satellite communications and seamless mobility services. The end result is an entirely new world, one that allows us to envision the impossible, connect without boundaries and transform the ways in which we live. For more information, visit [www.intelsat.com](http://www.intelsat.com).

### Intelsat Safe Harbor Statement:

Some of the information and statements contained in this earnings release and certain oral statements made from time to time by representatives of Intelsat constitute "forward-looking statements" within the meaning of the Private Securities Litigation Reform Act of 1995 that do not directly or exclusively relate to historical facts. When used in this earnings release, the words "may," "will," "might," "should," "expect," "plan," "anticipate," "project," "believe," "estimate," "predict," "intend," "potential," "outlook," and "continue," and the negative of these terms, and other similar expressions are intended to identify forward-looking statements and information. Forward-looking statements include: statements regarding our expectation that the launches of our satellites in the future will position us for growth; our plans for satellite launches in the near to mid-term; our guidance regarding our intention to maximize the value of our spectrum rights, including the pursuit of partnerships to optimize new satellite business cases and the exploration of joint use of certain spectrum with the wireless sector in certain geographies; our expectations as to the potential timing of a final U.S. Federal Communications Commission ruling with respect to our C-band joint use proposal; guidance regarding our expectations for our revenue performance and Adjusted EBITDA performance; our capital expenditure guidance over the next several years; our belief that the scale of our fleet can reduce the financial impact of satellite or launch failures and protect against service interruptions; our belief that the diversity of our revenue and customer base allows us to recognize trends across regions and capture new growth opportunities; our expectation that developing differentiated services and investing in new technology will allow us to unlock essential opportunities; our expectations as to the increased number of transponder equivalents on our fleet over the next several years; and our expectations as to the level of our cash tax payments in the future.

The forward-looking statements reflect Intelsat's intentions, plans, expectations, anticipations, projections, estimations, predictions, outlook, assumptions and beliefs about future events and are subject to risks, uncertainties and other factors, many of which are outside of Intelsat's control. Important factors that could cause actual results to differ materially from the expectations expressed or implied in the forward-looking statements include known and unknown risks. Some of the factors that could cause actual results to differ from historical results or those anticipated or predicted by these forward-looking statements include: risks associated with operating our in-orbit satellites; satellite anomalies, launch failures, satellite launch and construction delays and in-orbit failures or reduced performance; potential changes in the number of companies offering commercial satellite launch services and the number of commercial satellite launch opportunities available in any given time period that could impact our ability to timely schedule future launches and the prices we pay for such launches; our ability to obtain new satellite insurance policies with financially viable insurance carriers on commercially reasonable terms or at all, as well as the ability of our insurance carriers to fulfill their obligations; possible future losses on satellites that are not adequately covered by insurance; U.S. and other government regulation; changes in our contracted backlog or expected contracted backlog for future services; pricing pressure and overcapacity in the markets in which we compete; our ability to access capital markets for debt or equity; the competitive environment in which we operate; customer defaults on their obligations to us; our international operations and other uncertainties associated with doing business internationally; and litigation. Known risks include, among others, the risks described in Intelsat's Annual Report on Form 20-F for the year ended December 31, 2017, and its other filings with the U.S. Securities and Exchange Commission, the political, economic and legal conditions in the markets we are targeting for communications services or in which we operate and other risks and uncertainties inherent in the telecommunications business in general and the satellite communications business in particular.

Because actual results could differ materially from Intelsat's intentions, plans, expectations, anticipations, projections, estimations, predictions, outlook, assumptions and beliefs about the future, you are urged to view all forward-looking statements with caution. Intelsat does not undertake any obligation to update or revise any forward-looking statements, whether as a result of new information, future events or otherwise.

**INTELSAT S.A.**  
**UNAUDITED STATEMENT OF OPERATIONS**  
(\$ in thousands)

	Three Months Ended September 30, 2017	Three Months Ended September 30, 2018
Revenue	\$ 538,759	\$ 536,922
Operating expenses:		
Direct costs of revenue (excluding depreciation and amortization)	78,614	83,308
Selling, general and administrative	48,238	42,904
Depreciation and amortization	178,742	173,441
Total operating expenses	<u>305,594</u>	<u>299,653</u>
Income from operations	233,165	237,269
Interest expense, net	261,834	299,777
Loss on early extinguishment of debt	(4,565)	(204,056)
Other income, net	2,665	785
Loss before income taxes	<u>(30,569)</u>	<u>(265,779)</u>
Provision for (benefit from) income taxes	<u>(1,153)</u>	<u>107,863</u>
Net loss	(29,416)	(373,642)
Net income attributable to noncontrolling interest	(996)	(989)
Net loss attributable to Intelsat S.A.	<u>\$ (30,412)</u>	<u>\$ (374,631)</u>
Net loss per common share attributable to Intelsat S.A.:		
Basic	\$ (0.26)	\$ (2.74)
Diluted	\$ (0.26)	\$ (2.74)

**INTELSAT S.A.**  
**UNAUDITED RECONCILIATION OF NET INCOME/(LOSS) TO EBITDA**  
**(\$ in thousands)**

	<b>Three Months Ended September 30, 2017</b>	<b>Three Months Ended September 30, 2018</b>
Net loss	\$ (29,416)	\$ (373,642)
Add (Subtract):		
Interest expense, net	261,834	299,777
Loss on early extinguishment of debt	4,565	204,056
Provision for (benefit from) income taxes	(1,153)	107,863
Depreciation and amortization	178,742	173,441
<b>EBITDA</b>	<b>414,572</b>	<b>411,495</b>
Effect of ASC 606 adoption	—	(26,294)
<b>EBITDA excluding ASC 606 adoption effect</b>	<b>414,572</b>	<b>385,201</b>
EBITDA Margin	77%	77%
EBITDA Margin excluding ASC 606 adoption effect	77%	75%

**Note:**

Intelsat calculates a measure called EBITDA to assess the operating performance of Intelsat S.A. EBITDA consists of earnings before net interest, gain on early extinguishment of debt, taxes and depreciation and amortization. Given our high level of leverage, refinancing activities are a frequent part of our efforts to manage our costs of borrowing. Accordingly, we consider gain on early extinguishment of debt an element of interest expense. EBITDA is a measure commonly used in the Fixed Satellite Services (“FSS”) sector, and we present EBITDA to enhance the understanding of our operating performance. We use EBITDA as one criterion for evaluating our performance relative to that of our peers. We believe that EBITDA is an operating performance measure, and not a liquidity measure, that provides investors and financial analysts with a measure of operating results unaffected by differences in capital structures, capital investment cycles and ages of related assets among otherwise comparable companies.

EBITDA is not a measure of financial performance under U.S. GAAP, and our EBITDA may not be comparable to similarly titled measures of other companies. EBITDA should not be considered as an alternative to operating income (loss) or net income (loss), determined in accordance with U.S. GAAP, as an indicator of our operating performance, or as an alternative to cash flows from operating activities, determined in accordance with U.S. GAAP, as an indicator of cash flows, or as a measure of liquidity.

**INTELSAT S.A.**  
**UNAUDITED RECONCILIATION OF NET INCOME/(LOSS) TO ADJUSTED EBITDA**  
**(\$ in thousands)**

	Three Months Ended September 30, 2017	Three Months Ended September 30, 2018
Net loss	\$ (29,416)	\$ (373,642)
Add (Subtract):		
Interest expense, net	261,834	299,777
Loss on early extinguishment of debt	4,565	204,056
Provision for (benefit from) income taxes	(1,153)	107,863
Depreciation and amortization	178,742	173,441
<b>EBITDA</b>	<b>414,572</b>	<b>411,495</b>
Add:		
Compensation and benefits	4,494	1,766
Non-recurring and other non-cash items	1,385	3,060
<b>Adjusted EBITDA</b>	<b>420,451</b>	<b>416,321</b>
Effect of ASC 606 adoption	—	(26,294)
<b>Adjusted EBITDA excluding ASC 606 adoption effect</b>	<b>420,451</b>	<b>390,027</b>
Adjusted EBITDA Margin	78%	78%
Adjusted EBITDA Margin excluding ASC 606 adoption effect	78%	76%

**Note:**

Intelsat calculates a measure called Adjusted EBITDA to assess the operating performance of Intelsat S.A. Adjusted EBITDA consists of EBITDA as adjusted to exclude or include certain unusual items, certain other operating expense items and certain other adjustments as described in the table above. Our management believes that the presentation of Adjusted EBITDA provides useful information to investors, lenders and financial analysts regarding our financial condition and results of operations, because it permits clearer comparability of our operating performance between periods. By excluding the potential volatility related to the timing and extent of non-operating activities, our management believes that Adjusted EBITDA provides a useful means of evaluating the success of our operating activities. We also use Adjusted EBITDA, together with other appropriate metrics, to set goals for and measure the operating performance of our business, and it is one of the principal measures we use to evaluate our management's performance in determining compensation under our incentive compensation plans. Adjusted EBITDA measures have been used historically by investors, lenders and financial analysts to estimate the value of a company, to make informed investment decisions and to evaluate performance. Our management believes that the inclusion of Adjusted EBITDA facilitates comparison of our results with those of companies having different capital structures.

Adjusted EBITDA is not a measure of financial performance under U.S. GAAP, and our Adjusted EBITDA may not be comparable to similarly titled measures of other companies. Adjusted EBITDA should not be considered as an alternative to operating income (loss) or net income (loss), determined in accordance with U.S. GAAP, as an indicator of our operating performance, or as an alternative to cash flows from operating activities, determined in accordance with U.S. GAAP, as an indicator of cash flows, or as a measure of liquidity.

**INTELSAT S.A.**  
**CONSOLIDATED BALANCE SHEETS**  
(\$ in thousands, except per share amounts)

	As of December 31, 2017	As of September 30, 2018 (unaudited)
<b>ASSETS</b>		
Current assets:		
Cash and cash equivalents	\$ 525,215	\$ 660,800
Restricted cash	16,176	20,500
Receivables, net of allowances of \$29,669 in 2017 and \$28,681 in 2018	221,223	250,334
Contract assets	—	40,726
Prepaid expenses and other current assets	56,862	31,795
Total current assets	819,476	1,004,155
Satellites and other property and equipment, net	5,923,619	5,608,809
Goodwill	2,620,627	2,620,627
Non-amortizable intangible assets	2,452,900	2,452,900
Amortizable intangible assets, net	349,584	320,723
Contract assets, net of current portion	—	86,010
Other assets	443,830	421,099
Total assets	<u>\$ 12,610,036</u>	<u>\$ 12,514,323</u>
<b>LIABILITIES AND SHAREHOLDERS' DEFICIT</b>		
Current liabilities:		
Accounts payable and accrued liabilities	\$ 116,396	\$ 96,321
Taxes payable	12,007	5,774
Employee related liabilities	29,328	31,236
Accrued interest payable	263,207	202,956
Current portion of long-term debt	96,572	—
Contract liabilities	—	152,284
Deferred satellite performance incentives	25,780	32,679
Deferred revenue	149,749	—
Other current liabilities	47,287	43,901
Total current liabilities	740,326	565,151
Long-term debt, net of current portion	14,112,086	14,270,498
Contract liabilities, net of current portion	—	1,135,391
Deferred satellite performance incentives, net of current portion	215,352	218,078
Deferred revenue, net of current portion	794,707	—
Deferred income taxes	48,434	94,766
Accrued retirement benefits	191,079	139,968
Other long-term liabilities	296,616	66,122
Shareholders' deficit:		
Common shares; nominal value \$0.01 per share	1,196	1,369
Paid-in capital	2,173,367	2,549,281
Accumulated deficit	(5,894,659)	(6,495,081)
Accumulated other comprehensive loss	(87,774)	(46,804)
Total Intelsat S.A. shareholders' deficit	(3,807,870)	(3,991,235)
Noncontrolling interest	19,306	15,584
Total liabilities and shareholders' deficit	<u>\$ 12,610,036</u>	<u>\$ 12,514,323</u>

**INTELSAT S.A.**  
**UNAUDITED CONDENSED CONSOLIDATED STATEMENTS OF CASH FLOWS**  
(\$ in thousands)

	Three Months Ended September 30, 2017	Three Months Ended September 30, 2018
<b>Cash flows from operating activities:</b>		
Net loss	\$ (29,416)	\$ (373,642)
Adjustments to reconcile net loss to net cash provided by operating activities:		
Depreciation and amortization	178,742	173,441
Provision for doubtful accounts	1,571	(2,481)
Foreign currency transaction (gain) loss	(2,062)	2,304
Loss on disposal of assets	2	2
Share-based compensation	4,494	1,765
Deferred income taxes	(8,055)	116,526
Amortization of discount, premium, issuance costs and related costs	12,292	13,527
Loss on early extinguishment of debt	4,565	204,056
Amortization of actuarial loss and prior service credits for retirement benefits	822	957
Unrealized gains on derivatives and investments	—	(5,556)
Other non-cash items	(332)	251
Changes in operating assets and liabilities:		
Receivables	1,008	374
Prepaid expenses, contract and other assets	3,779	1,584
Accounts payable and accrued liabilities	(7,186)	(26,709)
Accrued interest payable	87,610	(60,423)
Deferred revenue and contract liabilities	(23,710)	(3,257)
Accrued retirement benefits	(2,944)	(3,505)
Other long-term liabilities	(8,236)	(3,100)
Net cash provided by operating activities	<u>212,944</u>	<u>36,114</u>
<b>Cash flows from investing activities:</b>		
Payments for satellites and other property and equipment (including capitalized interest)	(98,857)	(55,558)
Purchase of cost method investments	—	(6,500)
Capital contributions to unconsolidated affiliates	(7,160)	(16,454)
Proceeds from insurance settlements	26,804	—
Other proceeds from satellites	—	3,750
Net cash used in investing activities	<u>(79,213)</u>	<u>(74,762)</u>
<b>Cash flows from financing activities:</b>		
Repayments of long-term debt	(1,500,000)	(3,157,891)
Proceeds from issuance of long-term debt	1,500,000	3,478,125
Debt issuance costs	(21,188)	(34,821)
Payment of premium on early extinguishment of debt	—	(19,648)
Principal payments on deferred satellite performance incentives	(23,319)	(5,122)
Other payments for satellites	(17,063)	—
Proceeds from exercise of employee stock options	121	712
Dividends paid to noncontrolling interest	(1,876)	(2,626)
Other financing activities	54	1
Net cash provided by (used in) financing activities	<u>(63,271)</u>	<u>258,730</u>
Effect of exchange rate changes on cash, cash equivalents and restricted cash	877	(1,734)
Net change in cash, cash equivalents and restricted cash	<u>71,337</u>	<u>218,348</u>
Cash, cash equivalents, and restricted cash beginning of period	526,898	462,952
Cash, cash equivalents, and restricted cash end of period	<u>598,235</u>	<u>681,300</u>
<b>Supplemental cash flow information:</b>		
Interest paid, net of amounts capitalized	\$ 163,086	\$ 324,785
Income taxes paid, net of refunds	11,409	13,673
<b>Supplemental disclosure of non-cash investing activities:</b>		
Accrued capital expenditures	\$ (6,962)	\$ 4,349
Capitalization of deferred satellite performance incentives	17,120	—

**INTELSAT S.A.**  
**UNAUDITED RECONCILIATION OF NET CASH PROVIDED BY OPERATING ACTIVITIES**  
**TO FREE CASH FLOW FROM (USED IN) OPERATIONS**  
(\$ in thousands)

	Three Months Ended September 30, 2017	Three Months Ended September 30, 2018
Net cash provided by operating activities	\$ 212,944	\$ 36,114
Other proceeds from satellites from investing activities	—	3,750
Payments for satellites and other property and equipment (including capitalized interest)	(98,857)	(55,558)
Other payments for satellites from financing activities	(17,063)	—
Free cash flow from (used in) operations	<u>\$ 97,024</u>	<u>\$ (15,694)</u>

**Note:**

Free cash flow from (used in) operations consists of net cash provided by (used in) operating activities, and other proceeds from satellites from investing activities, less payments for satellites and other property and equipment (including capitalized interest) from investing activities and other payments for satellites from financing activities. Free cash flow from (used in) operations is not a measurement of cash flow under U.S. GAAP. Intelsat believes free cash flow from (used in) operations is a useful measure of financial performance that shows a company's ability to fund its operations. Free cash flow from (used in) operations is used by Intelsat in comparing its performance to that of its peers and is commonly used by financial analysts and investors in assessing performance. Free cash flow from (used in) operations does not give effect to cash used for debt service requirements and thus does not reflect funds available for investment or other discretionary uses. Free cash flow from (used in) operations is not a measure of financial performance under U.S. GAAP, and free cash flow from (used in) operations may not be comparable to similarly titled measures of other companies. You should not consider free cash flow from (used in) operations as an alternative to operating income (loss) or net income (loss), determined in accordance with U.S. GAAP, as an indicator of Intelsat's operating performance, or as an alternative to cash flows from operating activities, determined in accordance with U.S. GAAP, as an indicator of cash flows, or as a measure of liquidity.

**INTELSAT S.A.**  
**SUPPLEMENTAL TABLE**  
**REVENUE BY CUSTOMER SET AND SERVICE TYPE**  
**(\$ in thousands)**

Intelsat management has reviewed the data pertaining to the use of the Intelsat network, and is providing revenue information with respect to that use by customer set and service type in the following tables. Intelsat management believes this provides a useful perspective on the changes in revenue and customer trends over time.

**By Customer Set**

	Three Months Ended September 30, 2017	Three Months Ended September 30, 2018					Increase (Decrease) With Adoption of ASC 606	Percentage Change With Adoption of ASC 606	Increase (Decrease) Without Adoption of ASC 606	Percentage Change Without Adoption of ASC 606	
		Revenues Without the Adoption of ASC 606	ASC 606 Adjustments	Revenues After the Adoption of ASC 606							
Network Services	\$ 211,497	39%	\$ 198,924	39%	\$ 59	\$ 198,983	37%	\$ (12,514)	(6)%	\$ (12,573)	(6)%
Media	236,670	44	216,380	42	16,726	233,106	44	(3,564)	(2)	(20,290)	(9)
Government	84,556	16	90,135	18	8,240	98,375	18	13,819	16	5,579	7
Other	6,036	1	6,425	1	33	6,458	1	422	7	389	6
	<u>\$ 538,759</u>	<u>100%</u>	<u>\$ 511,864</u>	<u>100%</u>	<u>\$ 25,058</u>	<u>\$ 536,922</u>	<u>100%</u>	<u>\$ (1,837)</u>	<u>0%</u>	<u>(26,895)</u>	<u>(5)%</u>

**By Service Type**

	Three Months Ended September 30, 2017	Three Months Ended September 30, 2018					Increase (Decrease) With Adoption of ASC 606	Percentage Change With Adoption of ASC 606	Increase (Decrease) Without Adoption of ASC 606	Percentage Change Without Adoption of ASC 606	
		Revenues Without the Adoption of ASC 606	ASC 606 Adjustments	Revenues After the Adoption of ASC 606							
<b>On-Network Revenues</b>											
Transponder services	\$ 383,316	71%	\$ 368,179	72%	\$ 23,748	\$ 391,927	73%	\$ 8,611	2%	\$ (15,137)	(4)%
Managed services	111,835	21	95,990	19	1,586	97,576	18	(14,259)	(13)	(15,845)	(14)
Channel	1,407	0	976	0	—	976	0	(431)	(31)	(431)	(31)
Total on-network revenues	<u>496,558</u>	<u>92</u>	<u>465,145</u>	<u>91</u>	<u>25,334</u>	<u>490,479</u>	<u>91</u>	<u>(6,079)</u>	<u>(1)</u>	<u>(31,413)</u>	<u>(6)</u>
<b>Off-Network and Other Revenues</b>											
Transponder, MSS and other off-network services	33,594	6	37,964	7	(309)	37,655	7	4,061	12	4,370	13
Satellite-related services	8,607	2	8,755	2	33	8,788	2	181	2	148	2
Total off-network and other revenues	<u>42,201</u>	<u>8</u>	<u>46,719</u>	<u>9</u>	<u>(276)</u>	<u>46,443</u>	<u>9</u>	<u>4,242</u>	<u>10</u>	<u>4,518</u>	<u>11</u>
Total	<u>\$ 538,759</u>	<u>100%</u>	<u>\$ 511,864</u>	<u>100%</u>	<u>\$ 25,058</u>	<u>\$ 536,922</u>	<u>100%</u>	<u>\$ (1,837)</u>	<u>(0)%</u>	<u>\$ (26,895)</u>	<u>(5)%</u>

**Expected Range of 4Q2018 Quarterly Revenue Increase (Decrease) as  
a Result of Adoption of ASC 606**

	<b>Three Months Ended December 31, 2018</b>	
	<b>Range</b>	
	<b>Low End</b>	<b>High End</b>
Network Services	\$ (300)	\$ 1,300
Media	16,600	16,800
Government	8,239	8,239
Satellite Services	0	33
<b>Total ASC 606 Revenue Increase (net)</b>	<b>\$24,539</b>	<b>\$ 26,372</b>

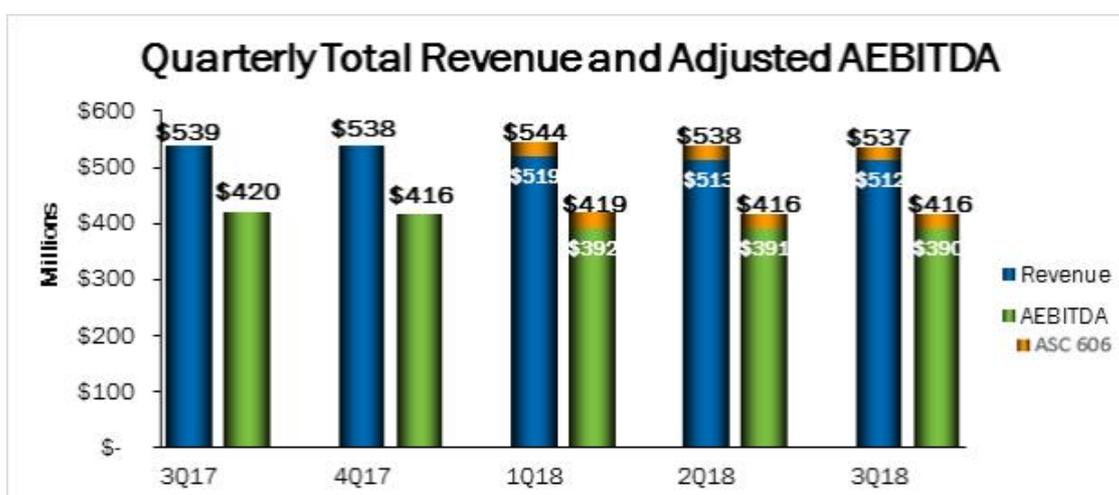
## Quarterly Commentary

Third Quarter 2018  
 July 1, 2018 - September 30, 2018

October 30, 2018

### Third Quarter 2018 Performance Summary

In the third quarter of 2018 we achieved a major milestone: the successful launch of the Horizons 3e satellite, the final satellite required to complete our global high-throughput Intelsat Epic<sup>NG</sup> fleet deployment. With our high-performance satellite network in place, we are providing differentiated satellite services to our customers in key applications. We also continue to expand upon our managed services platforms, which enable new application adoption and accelerate customer utilization. In the third quarter, we introduced Intelsat FlexExec<sup>SM</sup>, a managed service designed to address the business jet segment for in-flight connectivity. We expanded our distribution networks, adding important partners to market our air and maritime services. The third quarter also featured significant capital markets activity. Since July 1, 2018 we have completed \$4.2 billion in capital markets transactions, refinancing a substantial portion of the Company's overall debt. Combined with our equity and debt transactions completed in the first half of 2018, we have transformed our capital structure, achieving an improved debt maturity profile.



On January 1, 2018, we adopted the provisions of the Financial Accounting Standards Board Accounting Standards Codification Topic 606, Revenue from Contracts with Customers ("ASC 606"). The most significant adjustments to our reported results were related to contracts with a significant financing component, typically with respect to our long-term media and government contracts for which a prepayment was received, which resulted in an increase in revenue and an increase in interest expense, both of which are non-cash. Only a small portion of our total contracts required accounting changes as a result of implementing ASC 606. This change further aligns Intelsat with international accounting practices consistent with our peer group.

Total revenue was \$537 million in the third quarter of 2018, a decrease of \$2 million as compared to the third quarter of 2017. Total revenue excluding the effects of ASC 606 was \$512 million for the third quarter of 2018, a decline of \$27 million, or 5 percent, as compared to the third quarter of 2017, and stable as compared to the second quarter of 2018.

Net loss attributable to Intelsat S.A. was \$375 million for the third quarter of 2018, as compared to net loss attributable to Intelsat S.A. of \$30 million in the third quarter of 2017. The greater loss in the current year period reflects a primarily non-cash \$199 million increase in loss on early extinguishment of debt as compared to the third quarter of 2017. In addition, the third quarter 2018 result includes \$103 million in increased provision for income taxes related to a series of internal transactions and related steps that reorganized the ownership of certain of our assets among our subsidiaries (the "2018 Reorganization"), also non-cash.

Adjusted EBITDA<sup>1</sup>, or earnings before interest, taxes, depreciation and amortization, of \$416 million, or 78 percent of revenue, decreased from \$420 million, or 78 percent of revenue, in the third quarter of 2017. Excluding the effects of ASC 606, Adjusted EBITDA was \$390 million, or 76 percent of revenue, a decrease of \$30 million, or 7 percent, as compared to the third quarter of 2017, primarily reflecting the overall lower revenue, and stable as compared to the second quarter of 2018.

Factors reflected in the third quarter 2018 to third quarter 2017 comparison include: reduced volume from non-renewing data services, in some cases resulting from customers transitioning to our high-throughput services which are more efficient. Other data services were replaced by higher volume, but lower priced services on high-throughput capacity in certain regions and applications. Factors also include a \$13.5 million benefit from advanced payments forfeited and fees related to a partial customer contract termination in the third quarter of 2017 with no comparable amounts in the third quarter of 2018, as well as continued soft results from our services to the media sector, with customers increasingly seeking to economize due to growing infrastructure requirements. We continue to experience growth in revenue from commercial broadband mobility networks although the pace is slower as compared to our 2017 rate.

Contracted backlog at September 30, 2018 was \$8.4 billion, inclusive of approximately \$1.1 billion attributable to the effects of ASC 606. Excluding the effects of ASC 606, contracted backlog at September 30, 2018 was \$7.3 billion, representing expected future revenue under existing contracts with customers, as compared to \$7.5 billion at June 30, 2018. At approximately 3.5 times trailing 12 months revenue (from October 1, 2017 to September 30, 2018), our backlog remains sizable; we believe it provides a solid foundation for predictable cash flow and investment in our business. Nearly two-thirds of our backlog is related to our longer-term media contracts.

***2018 Operational Priorities: Drive revenue stability and invest for growth, leveraging all assets and advancing our managed services and technology innovations to expand our market opportunities.***

Our plan includes four operational priorities in 2018 which are designed to provide a stable foundation, developing new revenue sources that can provide growth in the near- to mid-term.

1. Leverage all assets within the Intelsat global network for maximum return. Further our momentum on our new assets and capture pre-launch commitments. Build on our market-leading neighborhoods, expansive ground network, growing managed services platform and strong commercial and government customer relationships to capture growth. Provide sector leadership by protecting and optimizing our spectrum rights.

- In the third quarter, we successfully launched the two satellites in our 2018 fleet plan.

Horizons 3e, a satellite owned by a joint venture between Intelsat S.A. and SKY Perfect JSAT (“JSAT”), was successfully launched on September 25, 2018, completing the global footprint of the Intelsat Epic<sup>NG</sup> fleet. Horizons 3e will bring high-throughput satellite (“HTS”) solutions in both C- and Ku-bands to broadband, mobility and government customers in the Asia-Pacific region from its orbital slot at 169°E. Horizons 3e features an advanced digital payload features full beam interconnectivity in three commercial bands and significant upgrades on power, efficiency and coverage flexibility. Horizons 3e is expected to enter service in the first quarter of 2019.

Intelsat 38, a customized Ku-band payload positioned on a third-party satellite, was successfully launched on September 25, 2018. Intelsat 38 will replace Intelsat 12 at the 45°E location and host direct-to-home (“DTH”) platforms for Central and Eastern Europe as well as the Asia-Pacific region. The satellite will also provide connectivity for corporate networks and government applications in Africa. Intelsat 38, which features electric propulsion for orbit raising, is expected to enter service in the first quarter of 2019.

- On October 1, 2018, the four satellite operators providing C-band services in the continental U.S., Intelsat, SES, Eutelsat and Telesat, announced the formation of the C-Band Alliance. The C-Band Alliance, or “CBA,” is designed to act as a facilitator as described in the U.S. Federal Communications Commission (“FCC”) proceeding featuring the companies’ market-based proposal to clear a portion of C-band spectrum in an effort to support accelerated 5G deployment and innovation in the U.S.

The formation of the CBA signifies that the continental U.S. C-band satellite operators are in full agreement on the technical and operational steps necessary to clear spectrum over the course of the next 18 to 36 months, while still protecting the valuable existing satellite-based services that we will continue to deliver to our customers well in to the future.

On October 22, 2018, the CBA increased to 200 MHz, inclusive of a 20 MHz guard band, its proposal to clear a portion of the C-band spectrum in the 3.7-4.2 GHz range currently assigned to fixed satellite services operators in the United States. The increase in the clearing proposal is dependent upon its adoption by the FCC in all material respects and the receipt of sufficient demand from the wireless sector.

On October 29, 2018, Intelsat, working with other companies and organizations, filed comments to the FCC Notice of Proposed Rulemaking (“NPRM”) proceeding under GN Docket No. 18-122.

In summary, Intelsat’s comments, through the CBA, indicate that we believe the FCC should adopt our Market-Based Approach for the following reasons:

- **The Market-Based Approach represents the fastest way to repurpose C-band Downlink spectrum for terrestrial mobile services.** The C-Band Alliance projects that repurposing up to 200 MHz can be completed within 18-36 months of a final Commission order.
- **The Market-Based Approach will minimize the need for Commission intervention and complex and lengthy oversight.** Extensive FCC oversight of a Transition Facilitator will prove unnecessary and likely delay deployment of 5G service in the C-band downlink.
- **The Market-Based Approach efficiently makes C-band Downlink spectrum available for terrestrial mobile use while protecting the quality, reliability, and certainty of existing C-band Downlink services on which millions of customers currently rely.**
- **The Market-Based Approach is fully consistent with the law and the Commission’s statutory authority.** The Market-Based Approach complies with Section 309(j) of the Communications Act, avoids anticompetitive outcomes, and satisfies the requirements of the MOBILE NOW Act and the ORBIT Act.

We intend to continue to work constructively with the FCC, our customers and other stakeholders. The CBA will work to demonstrate our ability to efficiently implement our market-based proposal, protecting the C-band services environment from disruptive interference while clearing spectrum in the U.S. to accelerate the era of 5G.

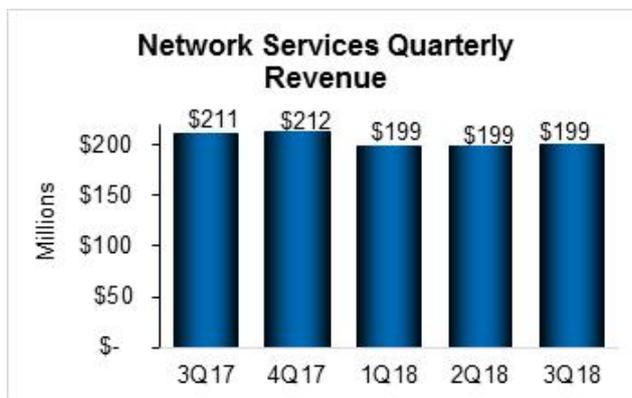
We believe that it is possible the FCC may issue its final order in early to mid-2019. However, we can provide no assurance as to the likelihood of the FCC’s acceptance of the various facets of our proposal, or the timing of a final ruling, all of which are in the control of the FCC.

2. Scale our IntelsatOne® Flex and other managed services across targeted commercial and government opportunities, including new services for growing applications and building strategic partnerships to amplify our marketing efforts.
  - In the third quarter, we introduced Intelsat FlexExec, a global managed end-to-end service enabling service providers to easily and cost-effectively deliver high-performance, in-flight broadband connectivity to business jets. Designed specifically to cover high-traffic business jet routes, Intelsat FlexExec utilizes the Intelsat global network, integrating HTS coverage from our proven Intelsat EpicNG fleet with our wide-beam satellites to deliver added resiliency and redundancy. Premier business aviation connectivity provider, Satcom Direct, will be the first solution partner and master distributor to market FlexExec, accelerating our entry into the business jet sector.
3. Lead the industry in seamless implementation of satellite-based telecommunications solutions with the global telecommunications infrastructure. Invest in and develop innovative terminals and ground hardware, and participate in standards development, to realize Intelsat's vision of simplified access and expanded use of satellite solutions.
  - We see the development of standards as a key ingredient to re-baselining the industry cost structure. We will increasingly focus on collaboration with sector peers to drive more standards-based hardware and technology development. A current focus is building specifications for universal modems for use in satellite-based solutions. This will dramatically simplify our customers' network considerations and be key to adoption of new technology, such as for applications needing to seamlessly interface with 5G.
4. Pursue continued financial discipline to maximize flexibility during a period of continued business transition.
  - Intelsat completed important steps in its plan to achieve enhancements in its capital structure. Following successful equity and debt transactions in the first half of the year, since July 1, 2018, Intelsat completed \$4.2 billion in three capital markets transactions, transforming our debt maturity profile. At the conclusion of these transactions, we have substantially addressed all maturities well into 2023. See "*Capital Markets Transactions*" below for a summary of each debt issuance.

### 3Q 2018 Business Highlights and Customer Set Performance All 2018 comparisons are to 2017 unless noted otherwise

#### Network Services

Network services revenue was \$199 million in the third quarter of 2018, a \$13 million, or 6 percent, decrease from the prior year quarter. There were no significant adjustments attributable to ASC 606. The largest factors contributing to the year-over-year decline were non-renewals and contraction of services, the largest of which were point-to-point international trunking services and cellular backhaul services for customers in Latin America, as well as lower prices on renewing wide-beam business. In addition, \$4 million of network services revenues were reclassified to our government customer set due to clarification of end-use applications. These declines were partially offset by growth in revenue from broadband mobility services for the commercial maritime sector.



As compared to the second quarter of 2018, network services revenue was stable, with growth in mobility solutions leveraging the Intelsat EpicNG high-throughput network offsetting non-renewals of point-to-point and other services.

#### *Third Quarter Network Services Highlights and Business Trends:*

Intelsat continues to build backlog commitments for our next generation Intelsat EpicNG fleet and managed services platforms, while also booking new business and renewals on our traditional satellites. In the third quarter of 2018, we continued to advance our goal of supporting, and seamlessly integrating with, wireless network infrastructure. Contracts in the wireless sector included:

- Intelsat made a strategic investment in Africa Mobile Networks (“AMN”) to accelerate the deployment of mobile connectivity to unserved communities across multiple countries in sub-Saharan Africa. AMN provides a low-cost, low-power satellite connected cell site solution that is powered by a highly reliable solar-based power system, which can be rapidly deployed and installed in less than six hours. As part of the long-term partnership agreement, AMN will leverage Intelsat’s next-generation Intelsat EpicNG HTS, as well as the 23 Intelsat satellites providing services to Africa. AMN’s services will initially deliver 2G mobile services, such as GSM voice, SMS and GPRS/EDGE packet data, with the ability to upgrade the base stations to 3G and 4G in response to data demands.

Enterprise networks are large private data networks that use satellite solutions because of geographic reach, efficient broadcast transmissions and reliability. Enterprise contracts signed in the third quarter of 2018 include:

- ASECNA, an intergovernmental organization comprised of 18 African member countries and France, renewed a portfolio of transponder and managed services on several Intelsat satellites. ASECNA uses Intelsat services for broadband connectivity for civil aviation, airline navigation safety and corporate network applications for its agencies serving Africa.

Mobility services, which provide broadband connectivity to planes and ocean vessels, are fast growing applications which use our wide-beam satellites, Intelsat Epic<sup>NG</sup> satellites, and IntelsatOne Flex managed services. Mobility agreements signed in the third quarter include:

- APSATCOM became the first maritime solution partner to offer IntelsatOne Flex for maritime services in China. The new multi-year agreement will deliver a seamless global maritime network for APSATCOM's customers, providing unparalleled throughput, improved economics, and easier access to broadband services. Intelsat will provide IntelsatOne Flex for maritime services, interconnection, and backhaul to APSATCOM's data centers.

On a global basis, growth opportunities for our network services business include increased demand for aeronautical and maritime mobility applications, and high-throughput capacity for fixed and mobile broadband applications for telecommunications providers and enterprise networks. Longer term, Intelsat's strategy includes building seamless solutions for the land mobile sector, including connected cars and other forms of land transport.

## **Media**

Media revenue was \$233 million in the third quarter of 2018, a \$4 million, or 2 percent decrease, when compared to the prior year quarter. Excluding \$17 million of revenue attributable to ASC 606, media revenue in the third quarter declined by \$20 million, or 9 percent, to \$216 million as compared to the third quarter of 2017. This decline primarily reflects an approximately \$13 million benefit from advanced payments forfeited and fees related to a partial customer contract termination in the third quarter of 2017, with no comparable amounts in the third quarter of 2018. Media revenues in the third quarter of 2018 also declined due to a \$3 million decline in transponder services resulting from non-renewals and volume reductions from certain customers in the North America region, and a \$2 million decline in managed media occasional use services.



As compared to the second quarter of 2018, media revenues were relatively stable. The impact of ASC 606 was constant between the second and third quarters of 2018 and thus is not a factor in the comparison of the two periods.

*Third Quarter and Recent Media Highlights and Business Trends:*

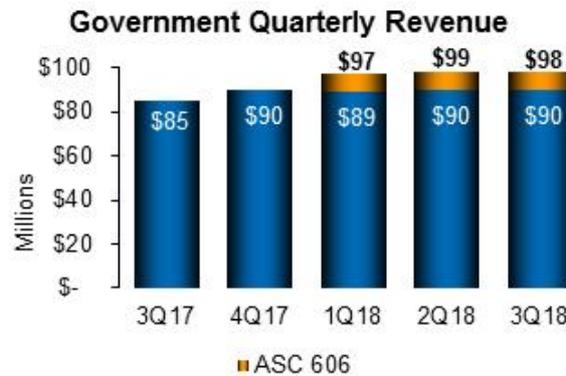
Business activity was driven primarily by renewing contracts related to Intelsat's media distribution neighborhoods in North America.

- Media leader 21<sup>st</sup> Century Fox renewed services for its expansive North American distribution network for its Fox News, Fox Business, Fox Sports, National Geographic, and FX channels. The agreement, which includes services on four satellites across the Intelsat Galaxy satellite neighborhoods, includes transponder services for distribution as well as associated in-orbit protection guarantees, extending Fox services on the Intelsat network well into the next decade.
- Rede Amazônica, an affiliate of Rede Globo, will rely on Intelsat to accelerate and expand the reach of its high definition ("HD") programming via digital terrestrial television (DTT) broadcast in the Amazon region of Brazil. As part of the new, multi-year agreement, Rede Amazônica will leverage C-band satellite services via Intelsat 14, Intelsat's newest video neighborhood in Latin America, located at 315°E. Intelsat 14 is a growing complement to Intelsat's three premier video neighborhoods in Latin America. Combined, Intelsat 11, Intelsat 21 and Intelsat 34 distribute top-tier sports, entertainment, news and education programming to over 193 million viewers, delivering 77 of the 100 most-watched channels, including nearly 150 in HD.
- Under a new multi-year agreement, Grupo Televisa extended its contract for Intelsat's satellite solutions; leveraging Intelsat's hybrid network and the powerful HTS Ku-band beams on Intelsat 35e for its European distribution needs.
- The National Institute of Radio and Television of Peru expanded its relationship with Intelsat to provide a new international HD channel called "TV Peru International". Under the agreement, TV Peru will leverage C-band services on Intelsat 11 to distribute a new HD channel throughout the Americas and Western Europe. In addition, TV Peru renewed its agreement for services on Intelsat 14 for domestic DTT distribution and contribution services.

A noted trend in our media segment is increasing focus on cost efficiency, primarily by our global and regional programmers, as customers must invest in new infrastructure for emerging services, putting further pressure on volume commitments and pricing upon renewal. We are responding to the trends in our media business by emphasizing new products beyond traditional broadcast services. We also aim to expand the types of services we provide to our media customers, particularly those which distribute content globally, where we can leverage our fleet and our IntelsatOne terrestrial network.

## Government

Sales to government customers generated revenue of \$98 million in the third quarter of 2018, a \$14 million, or 16 percent, increase as compared to the prior year quarter. Excluding \$8 million of revenue attributable to ASC 606, government revenue in the third quarter increased by \$6 million, or 7 percent, to \$90 million as compared to the third quarter of 2017. The increase in the period primarily reflects the reclassification of \$4 million in revenue from our network services business to government.



As compared to the second quarter of 2018, revenue was stable. The impact of ASC 606 was constant between the second and third quarters of 2018, and thus is not a factor in the comparison of the two periods.

On-Network revenue represented 62 percent of government services in the third quarter of 2018, as compared to 64 percent in the third quarter of 2017.

### *Third Quarter Government Highlights and Business Trends:*

The pace of RFP issuances and subsequent awards for new programs remains modestly improved from 2017 levels. We note continued reliance on LPTA (lowest price, technically acceptable) as the predominant evaluation criteria for awards of new transponder services contracts.

- Intelsat General's track record of strong renewal win rates continued in the third quarter of 2018. Intelsat General renewed nearly 3,200 MHz of services, achieving a near perfect renewal rate, with a combination of on- and off-network services.
- Intelsat General continues to execute on its launch of the IntelsatOne FlexAir managed service, which is designed to provide global connectivity for a range of airborne terminals used in intelligence, surveillance and reconnaissance applications. The service features a committed information rate option for this broadband service, a benefit of the Intelsat Epic<sup>NG</sup> architecture, a differentiator in the marketplace. The service will begin over the next few months with select distributors complementing our sales force.

Over the mid-term, our strategy to grow our government business includes driving new revenue from new services based upon our differentiated capacity, including Intelsat Epic<sup>NG</sup> high-throughput capabilities, designed to address expected U.S. government demand for aeronautical and ground mobile applications.

## Fleet and Operations Update

Intelsat's average fill rate on our approximately 1,825 station-kept wide-beam transponders was 79 percent at September 30, 2018.

As of September 30, 2018, the HTS Intelsat Epic<sup>NG</sup> unit count was approximately 1,150 units in service, stable in comparison to the Intelsat Epic<sup>NG</sup> transponder count at June 30, 2018.

Our two new satellites planned for 2018, Intelsat 38 and Horizons 3e, were successfully launched on September 25, 2018. They are both expected to enter service in the first quarter of 2019.

Intelsat currently has seven satellites covered by our 2018 to 2020 capital expenditure plan, three of which are in the design and manufacturing phase or recently launched. The remaining four satellites are replacement satellites, for which manufacturing contracts have not yet been signed.

Our fleet plan includes the use of mission extension vehicles, or "MEVs," to extend the operational life of two of our wide-beam satellites, which reduces overall capital expenditures in the near- to mid-term, but will increase operating expenses as each MEV enters service.

Our owned satellites, third-party payloads and a joint venture project currently in the design and manufacturing stages (or already launched) are noted below. Intelsat Epic<sup>NG</sup>-class satellites are noted with a small "e" following the satellite number.

<u>Satellite</u>	<u>Follows</u>	<u>Orbital Location</u>	<u>Launch Provider</u>	<u>Estimated Launch Date</u>	<u>Estimated In-Service Date</u>	<u>Application</u>
<b>Intelsat 39</b>	<b>IS-902</b>	<b>62°E</b>	<b>Arianespace Ariane 5</b>	<b>2Q 2019</b>	<b>3Q 2019</b>	<b>Broadband Infrastructure</b>
<b>Galaxy 30</b>	<b>G-14</b>	<b>235°E</b>	<b>Arianespace Ariane 5</b>	<b>2020</b>	<b>2020</b>	<b>Media, Broadband</b>

<u>Non-Capex Satellite</u>	<u>Follows</u>	<u>Orbital Location</u>	<u>Launch Provider</u>	<u>Launch Date</u>	<u>Estimated In-Service Date</u>	<u>Application</u>
<b>Intelsat 38</b>	<b>IS-904, G-11</b>	<b>45°E</b>	<b>Arianespace Ariane 5</b>	<b>25 Sep 2018</b>	<b>1Q 2019</b>	<b>Media, Broadband</b>
<b>Horizons 3e</b>	<b>IS-805</b>	<b>169°E</b>	<b>Arianespace Ariane 5</b>	<b>25 Sep 2018</b>	<b>1Q 2019</b>	<b>Broadband Infrastructure</b>

## Cash Flows

During the third quarter of 2018, net cash provided by operating activities was \$36 million. Cash paid for interest was \$333 million, of which \$8 million was capitalized.

Capital expenditures were \$56 million, resulting in free cash flow used in operations<sup>1</sup> of \$16 million for the third quarter of 2018.

Cash taxes paid in the quarter ended September 30, 2018 were \$14 million.

Our ending cash balance at September 30, 2018 was \$661 million, of which approximately \$250 million has subsequently been applied to debt repurchases and redemptions in connection with recent capital markets transactions.

## Capital Markets Transactions

In August 2018, our subsidiary, Intelsat Connect Finance S.A. (“ICF”), completed an offering of \$1.25 billion aggregate principal amount of 9.5% Senior Notes due 2023, which are guaranteed by our subsidiaries, Intelsat Envision Holdings LLC (“Intelsat Envision”) and Intelsat (Luxembourg) S.A. (“Intelsat Luxembourg”). ICF used the net proceeds from the offering to repurchase or redeem all \$732 million outstanding aggregate principal amount of ICF’s 12.5% Senior Notes due 2022, to repurchase approximately \$449 million aggregate principal amount of our subsidiary, Intelsat Jackson Holdings S.A.’s (“Intelsat Jackson”), 7.25% Senior Notes due 2020 (the “2020 Jackson Notes”) and \$30.0 million aggregate principal amount of other unsecured notes of Intelsat Jackson, and to pay related fees and expenses.

Also in August 2018, ICF and Intelsat Envision completed debt exchanges receiving new notes issued by Intelsat Luxembourg, that mature in August 2026 and have an interest rate of 13.5%, in exchange for \$1.58 billion aggregate principal amount of Intelsat Luxembourg’s 7.75% Senior Notes due 2021 that were previously held by ICF and Intelsat Envision.

In September 2018, Intelsat Jackson completed an offering of \$2.25 billion aggregate principal amount of 8.5% Senior Notes due 2024 (the “2024 Jackson Senior Unsecured Notes”). The notes are guaranteed by certain subsidiary and parent entities of Intelsat Jackson. The net proceeds from the offering were used to repurchase through a tender offer and redeem approximately all the \$1.75 billion aggregate principal amount outstanding of 2020 Jackson Notes, to repurchase and redeem approximately \$441 million aggregate principal amount of Intelsat Jackson’s 7.5% Senior Notes due 2021 (the “2021 Jackson Notes”) in September 2018 and October 2018, and to pay related fees and expenses.

In October 2018, Intelsat Jackson completed an add-on offering of \$700 million aggregate principal amount of its 2024 Jackson Senior Unsecured Notes. The net proceeds from the add-on offering, together with cash on hand, were used to repurchase and redeem all the remaining approximately \$709 million aggregate principal amount outstanding of 2021 Jackson Notes, and to pay related fees and expenses.

Our successful 2018 transactions enhanced our capital structure. We appreciate the continued support of the investment community as we further execute on this 2018 operating priority.

## 2018 Outlook & Guidance

- Intelsat reaffirmed its 2018 revenue and Adjusted EBITDA guidance issued on February 26, 2018.
- Intelsat updated capital expenditure guidance for 2018
- Intelsat reaffirmed cash tax guidance for 2018 and beyond.

We expect the following results, **excluding the effects of ASC 606**:

**Revenue Guidance:** We expect full-year 2018 revenue in a range of \$2.060 billion to \$2.110 billion.

**Adjusted EBITDA Guidance:** Intelsat forecasts Adjusted EBITDA performance for the full-year 2018 to be in a range of \$1.560 billion to \$1.605 billion.

### Capital Expenditure Guidance:

Over the next three years we are in a cycle of lower required investment, due to timing of replacement satellites and smaller satellites being built. We are committed to our 2018 operating priority to incorporate new innovations into our fleet development program. The new initiatives are planned to allow us to achieve a lower cost-per-bit for our global fleet while also attaining lower overall capital intensity to support operations. Innovations will contribute to commercial flexibility and strong competitive positioning and include:

- driving development of commercially-scaled software-definable satellites;
- leveraging new manufacturing practices;
- use of mission extension vehicles; and
- increased use of reusable rocket launchers.

We expect the following capital expenditure ranges:

- 2018: \$235 million to \$255 million;
- 2019: \$325 million to \$400 million; and
- 2020: \$300 million to \$400 million.

The downward adjustment of our 2018 capital expenditure guidance, as compared to our previous guidance, reflects a delay in 2018 satellite manufacturing contract milestone achievements, delaying certain expenditures to 2019.

Our capital expenditure guidance includes capitalized interest. Capitalized interest is expected to average approximately \$40 million annually during 2018-2020 (the "Guidance Period").

By early 2019, we plan to have completed the investment program in the current series of Intelsat EpicNG HTS and payloads, thereby increasing our total transmission capacity. By the conclusion of the Guidance Period at the end of 2020, the net number of transponder equivalents is expected to increase by a compound annual growth rate (“CAGR”) of approximately 5 percent, reflecting the net activity of satellites entering and leaving service during the guidance period. Capital expenditure incurrence is subject to the timing of achievement of contract, satellite manufacturing, launch and other milestones.

**Cash Taxes:** We expect cash taxes in 2018 to be approximately \$55 million to \$65 million. In future periods, we expect cash taxes to range from \$30 million to \$40 million annually.

**Stephen Spengler, Chief Executive Officer, Intelsat S.A.**

**Jacques Kerrest, Executive Vice President and Chief Financial Officer, Intelsat S.A.**

<sup>1</sup> In this quarterly commentary, financial measures are presented both in accordance with U.S. GAAP and also on a non-U.S. GAAP basis. EBITDA, Adjusted EBITDA (“AEBITDA”), free cash flow from (used in) operations and related margins included in this commentary are non-U.S. GAAP financial measures. Please see the consolidated financial information found in our earnings release and available on our website for information reconciling non-U.S. GAAP financial measures to comparable U.S. GAAP financial measures.

#### **Safe Harbor Statement**

Some of the information and statements contained in this quarterly commentary and certain oral statements made from time to time by representatives of Intelsat constitute “forward-looking statements” within the meaning of the Private Securities Litigation Reform Act of 1995 that do not directly or exclusively relate to historical facts. When used in this earnings release, the words “may,” “will,” “might,” “should,” “expect,” “plan,” “anticipate,” “project,” “believe,” “estimate,” “predict,” “intend,” “potential,” “outlook,” and “continue,” and the negative of these terms, and other similar expressions are intended to identify forward-looking statements and information. Forward-looking statements include: statements regarding our guidance regarding our expectation that the launches of our satellites in the future will position us for growth; our plans for satellite launches in the near to mid-term; our intention to maximize the value of our spectrum rights, including the pursuit of partnerships to optimize new satellite business cases and the exploration of joint use of certain spectrum with the wireless sector in certain geographies; our expectations as to the potential timing of a final FCC ruling with respect to our C-band joint-use proposal; guidance regarding our expectations for our revenue performance and Adjusted EBITDA performance; our capital expenditure guidance over the next several years; our belief that the scale of our fleet can reduce the financial impact of satellite or launch failures and protect against service interruptions; our belief that the diversity of our revenue and customer base allow us to recognize trends across regions and capture new growth opportunities; our expectation that developing differentiated services and investing in new technology will allow us to unlock essential opportunities; our expectations as to the increased number of transponder equivalents on our fleet over the next several years; and our expectations as to the level of our cash tax payments in the future.

The forward-looking statements reflect Intelsat’s intentions, plans, expectations, anticipations, projections, estimations, predictions, outlook, assumptions and beliefs about future events and are subject to risks, uncertainties and other factors, many of which are outside of Intelsat’s control. Important factors that could cause actual results to differ materially from the expectations expressed or implied in the forward-looking statements include known and unknown risks. Some of the factors that could cause actual results to differ from historical results or those anticipated or predicted by these forward-looking statements include: risks associated with operating our in-orbit satellites; satellite anomalies, launch failures, satellite launch and construction delays and in-orbit failures or reduced performance; potential changes in the number of companies offering commercial satellite launch services and the number of commercial satellite launch opportunities available in any given time period that could impact our ability to timely schedule future launches and the prices we pay for such launches; our ability to obtain new satellite insurance policies with financially viable insurance carriers on commercially reasonable terms or at all, as well as the

ability of our insurance carriers to fulfill their obligations; possible future losses on satellites that are not adequately covered by insurance; U.S. and other government regulation; changes in our contracted backlog or expected contracted backlog for future services; pricing pressure and overcapacity in the markets in which we compete; our ability to access capital markets for debt or equity; the competitive environment in which we operate; customer defaults on their obligations to us; our international operations and other uncertainties associated with doing business internationally; and litigation. Known risks include, among others, the risks described in Intelsat's Annual Report on Form 20-F for the year ended December 31, 2017, and its other filings with the U.S. Securities and Exchange Commission, the political, economic and legal conditions in the markets we are targeting for communications services or in which we operate, and other risks and uncertainties inherent in the telecommunications business in general and the satellite communications business in particular. Because actual results could differ materially from Intelsat's intentions, plans, expectations, anticipations, projections, estimations, predictions, outlook, assumptions and beliefs about the future, you are urged to view all forward-looking statements with caution. Intelsat does not undertake any obligation to update or revise any forward-looking statements, whether as a result of new information, future events or otherwise.

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