

INTELSAT S.A.  
4 RUE ALBERT BORSCHETTE  
L-1246 LUXEMBOURG

**Your Vote is Important.**

**VOTE BY INTERNET - [www.proxyvote.com](http://www.proxyvote.com)**

Use the Internet to transmit your voting instructions and for electronic delivery of information up until 5:00 p.m. (CET) on June 11, 2021. Have your proxy card in hand when you access the web site and follow the instructions to obtain your records and to create an electronic voting instruction form.

**ELECTRONIC DELIVERY OF FUTURE PROXY MATERIALS**

If you would like to reduce the costs incurred by our company in mailing proxy materials, you can consent to receiving all future proxy statements, proxy cards and annual reports electronically via e-mail or the Internet. To sign up for electronic delivery, please follow the instructions above to vote using the Internet and, when prompted, indicate that you agree to receive or access proxy materials electronically in future years.

**VOTE BY PHONE - 1-800-690-6903**

Use any touch-tone telephone to transmit your voting instructions up until 5:00 p.m. (CET) on June 11, 2021. Have your proxy card in hand when you call and then follow the instructions.

**VOTE BY MAIL**

Mark, sign and date your proxy card and return it in the postage-paid envelope we have provided or return it to Vote Processing, c/o Broadridge, 51 Mercedes Way, Edgewood, NY 11717.

**Please mark, sign, date and promptly return this proxy  
using the enclosed postmarked envelope.**

TO VOTE, MARK BLOCKS BELOW IN BLUE OR BLACK INK AS FOLLOWS:

D42957-P54693

KEEP THIS PORTION FOR YOUR RECORDS  
DETACH AND RETURN THIS PORTION ONLY

**THIS PROXY CARD IS VALID ONLY WHEN SIGNED AND DATED.**

INTELSAT S.A.

The Board of Directors recommends that you vote FOR each of Proposals 1 through 8 set forth below and FOR each of the director nominees set forth below. The common shares covered by this proxy will be voted as specified herein, or if no choice is specified, such shares will be voted FOR each of Proposals 1 through 8 set forth below and FOR each of the director nominees set forth below. In their discretion, the proxies are authorized to vote upon such other business as may properly come before the Annual General Meeting of Shareholders and any postponement or adjournment thereof.

	For	Against	Abstain		For	Against	Abstain
1. Approval of Statutory Stand-Alone Financial Statements	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	6. Approval of Director Remuneration for the Year 2021	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
2. Approval of Consolidated Financial Statements	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	7. Approval of Re-appointment of Independent Registered Accounting Firm (see notice for further details)	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
3. Approval of Allocation of Annual Results	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	8. Advisory Vote on Compensation of Named Executive Officers	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
4. Approval of Grant of Discharge to Directors for Performance	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>				
5. Re-election of Three Directors:							
5a. Robert Callahan	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>				
5b. David McGlade	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>				
5c. Stephen Spengler	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>				

(Please sign exactly as name appears on this proxy. When shares are held jointly, each holder should sign. When signing as executor, administrator, attorney, trustee or guardian, please give full title as such. If the signer is a corporation, please sign full corporate name by duly authorized officer, giving the full title as such. If signer is a partnership, please sign in partnership name by the authorized person.)

<input type="text"/>	<input type="text"/>
Signature [PLEASE SIGN WITHIN BOX]	Date

<input type="text"/>	<input type="text"/>
Signature (Joint Owners)	Date

**Notice of Internet Availability of Proxy Materials:**

The Letter of Meeting, Proxy Statement and Annual Report to Shareholders are available at [www.proxyvote.com](http://www.proxyvote.com).

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Fold And Detach Here

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**INTELSAT S.A.  
ANNUAL GENERAL MEETING OF SHAREHOLDERS  
June 15, 2021**

**This proxy is solicited by the Board of Directors only for use at the Intelsat S.A. Annual General Meeting of Shareholders on June 15, 2021 or any postponement or adjournment thereof.**

The undersigned, having read the Convening Notice to the Annual General Meeting of Shareholders and Proxy Statement dated April 27, 2021, receipt of which is acknowledged hereby, does hereby appoint Michelle Bryan, and in her absence, David Tolley, and in his absence, Sajid Ajmeri, and in his absence, the chairman of the meeting, the attorneys and proxies of the undersigned, each with full power of substitution and revocation, for and in the name of the undersigned, to vote and act at the Annual General Meeting of Shareholders of Intelsat S.A. to be held on June 15, 2021 beginning at 4:00 p.m. (CET), and at any postponement or adjournment thereof, with respect to all of the common shares of the undersigned, standing in the name of the undersigned or with respect to which the undersigned is entitled to vote or act at the Annual General Meeting, with all of the powers that the undersigned would possess if personally present and acting as set forth on the reverse. These proxies are authorized to vote and act in their discretion upon any other business that may properly come before the Annual General Meeting of Shareholders or any postponement or adjournment thereof.

**This proxy, when properly executed and returned in a timely manner, will be voted in the manner directed on the reverse side. If no direction is made, this proxy will be voted as the Board of Directors recommends to the extent permitted in accordance with Luxembourg law.**

(Continued and to be signed on reverse side.)